Hospital		City / Town	County	Teaching Status [	1] Fiscal Yea	r End Number of Months Data	
Waltham Hospital		South Walthar	n Middlesex	Nonteaching	09 / 30	6	
Financial Performance Indicators	FY99	FY00	FY01	FY02	FY03 Q2	MA Industry Median FY03 Q2	NorthEast US Median FY01 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	-3.05% 1.20% -1.85% (\$1,996,626)	-4.31% 2.73% -1.58% (\$2,906,612)	-43.81% 6.31% -37.50% (\$28,374,855)	5.25% -18.42%	-18.52% 4.35% -14.16% (\$4,968,212)	0.4% -0.5%	not available
Total Surplus (Loss)	(\$1,212,400)	(\$1,067,419)	(\$24,287,685)	(\$10,469,849)	(\$3,800,351)		
<b>Liquidity</b> Current Ratio Days in Accounts Receivable Average Payment Period	2.53 78.28 43.12	1.76 69.71 56.89	1.09 67.14 73.31		1.03 42.26 54.36	52.3	
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [3]	1.40 5.06%	1.21 5.54%	0.01 -2.87%	-5.11 -69.58%			2.79 15.5%
Other Total Net Assets Net Patient Service Revenue [4]	\$22,944,483 \$61,133,670	\$19,029,970 \$58,937,043	(\$7,644,133) \$57,852,737	\$7,533,499 \$49,560,855	\$3,821,246 \$24,269,015		

## FY03 Q2 Filing based on hospital's internal financial statements.

Data Sources: FY99 - FY01 data is drawn from DHCFP-403 Cost Report, Schedule 23. FY02 data drawn from DHCFP annual filing. FY03Q2 data drawn from DHCFP Quarterly Filing CAVEATS: FY99 - FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds. [2] Northeastern U.S. Median data from The "2003 Almanac of Hospital Financial & Operating Indicators". The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
- [3] Not applicable to Quarterly analysis due to shortened time frame.
- [4] Net Patient Service Revenue includes Premium Revenue.